

SUPPLEMENTARY MATERIALS 1

Review A: The effectiveness and acceptability of de-escalation training programmes for healthcare staff working in adult acute and forensic mental health inpatient settings

SM1.1 Training content and intensity

	Problem identification and when to intervene	Ensuring safety Pre-intervention	Non provocative verbal and non-verbal behaviour	Specific Interpersonal strategies	Challenging aggressive behaviour and setting limits	Cognitive-affective components*
Beech, et al., (2003; 2008) 1, 2	x		x			x
Beech (2001) ³	x		x			x
Biondo (2017) ⁴	x	x	x	x	x	x
Bjorkdahl, et al., (2013) ⁵	x				x	x
Bowers et al., (2006) ⁶						x
Bowers et al., (2008) ⁷						x
Calabro et al., (2002) ⁸	x		x		x	x
Collins et al., (1994) ⁹						x
Collins (2014) ¹⁰	x	x	x	x	x	x
Carmel et al., (1990) ¹¹						
Cowin et al., (2003) ¹²		x	x	x		
Geoffrion, et al., (2017) ¹³	x	x				
Gertz (1980) ¹⁴			x			
Goodykoontz et al., (1990) ¹⁵	x	x	x		x	x
Grenyer et al., (2003) ¹⁶	x	x	x		x	
Hahn et al., (2006) ¹⁷	x					x
Ilkiw-Lavalle et al., (2002) ¹⁸	x					x
Infantino et al., (1985) ¹⁹			x			
Jonikas et al., (2004) ²⁰	x		x		x	x
Laker et al., (2010) ²¹						
Lee et al., (2012) ²²	x					
Martin (1995) ²³	x	x			x	x
Martinez (2017) ²⁴	x	x	x	x	x	x

McIntosh et al., (2003) ²⁵	x		x		x	x
McLaughlin et al., (2010) ²⁶	x					x
Moore (2010) ²⁷					x	
Nau et al., (2009) ²⁸			x	x		x
Nau et al., (2010) ²⁹	x		x	x	x	x
Nau et al., (2011) ³⁰	x		x	x	x	x
Needham et al., (2004) ³¹						x
Needham et al., (2005) ³²						x
Nijman et al., (1997) ³³	x			x	x	
Paterson et al., (1992) ³⁴	x		x			
Rice et al., (1985) ³⁵		x	x	x	x	
Robinson et al., (2011) ³⁶	x					
Sjostrom et al., (2001) ³⁷			x			
Smoot et al., (1995) ³⁸			x	x	x	x
Taylor, et al., (2012) ³⁹						x
Thackrey et al., (1987) ⁴⁰						
Whittington et al., (1996) ⁴¹	x		x			
Wondrak et al., (1992) ⁴²			x	x	x	x

**Cognitive-affective components included: attitudes, empathy, emotional regulation, self-awareness, and confidence*

Review B: A theoretical domains framework-informed, qualitative evidence-synthesis of barriers and facilitators to the de-escalation of conflict in adult acute and adult forensic mental health inpatient settings

SM1. 2 Frequency of extracted data by conflict behaviour and theoretical domain

	Knowledge	Psych. skills	Memory, att., decision making	Behavioural regulation	Social influences	Environmental context	Social/prof. role and identity	Beliefs about capabilities	Optimism	Beliefs about consequences	Intentions	Goals	Reinforcement	Emotion
<i>Conflict behaviour (n)</i>														
<i>Aggression (23)</i>	15	14	8	2	3	16	7	8	8	12	9	2	-	10
<i>Self-harm/suicide (25)</i>	18	23	2	2	2	20	6	7	4	12	7	1	1	15
<i>Drug/alcohol use (4)</i>	1	2	-	-	-	4	-	1	-	1	-	-	-	1
<i>Medication refusal (6)</i>	2	6	-	-	-	4	2	-	3	5	4	-	-	2
<i>Absconding (2)</i>	2	1	1	-	-	2	-	-	1	1	-	-	-	1
<i>Rule-breaking (5)</i>	3	3	-	2	1	4	3	-	-	2	-	-	-	-
<i>Total</i>	41	49	11	6	6	50	18	16	16	33	20	3	1	29

SM1.3 Summary of findings

TDF domain	Theme	Key barriers	Key facilitators
Knowledge	<i>Formal knowledge</i>	<ul style="list-style-type: none"> • Knowledge of de-escalation techniques, and alternatives to control and restraint • Adaption of specific interventions • Psychopathology and theories of aggression/self-harm 	<ul style="list-style-type: none"> • Inaccurate beliefs/attributions ref. conflict behaviours
	<i>Patient knowledge</i>	<ul style="list-style-type: none"> • Awareness of typical/atypical presentation, ‘early warning’ signs, triggers etc. • Understanding the meaning of behaviours • Co-produced care plan or positive behavioural support plan 	<ul style="list-style-type: none"> • Poor therapeutic relationship
Skills	<i>Empathic communication and interpersonal skills</i>	<ul style="list-style-type: none"> • Non-medicalised, authentic engagement • Calm, non-provocative language • Directions accompanied by an explanation 	<ul style="list-style-type: none"> • Avoidance • Authoritarian approaches
	<i>Therapeutic relationship</i>	<ul style="list-style-type: none"> • Time • Regular, informal engagement • Expression of genuine interest and concern 	<ul style="list-style-type: none"> • Difficult to develop with involuntary patients • Patients can view relationships as ‘risky’ • Tension b/w casual interaction and ‘professionalism’
	<i>Assessment and flexible intervention</i>	<ul style="list-style-type: none"> • Comprehensive Ax at Adm • Past intervention used to guide future intervention • Selection, and flexible application of appropriate interventions 	<ul style="list-style-type: none"> • Behaviour attributed to the person cf. illness • Punitive/corrective approaches
Memory, attention and decision making processes	<i>Awareness of antecedents</i>	<ul style="list-style-type: none"> • ‘Outward focus’ enables staff to notice subtle changes in behaviour and antecedents of conflict • Consistent monitoring and observation • ‘Fluid assessment’ of milieu • Intuition (‘gut feeling’) 	<ul style="list-style-type: none"> • Ignoring precursors and incidents
	<i>How and when to intervene</i>	<ul style="list-style-type: none"> • Clarity ref. what behaviours can be tolerated vs. those that require control • Decision to intervene informed by principles of respect, dignity, self-determination and safety 	<ul style="list-style-type: none"> • Desire to control all difficult behaviour
Behavioural regulation	<i>Self-monitoring</i>	<ul style="list-style-type: none"> • Questioning strong emotions, values and biases, in order to maintain good practice • Constant reflection, focussing on non-judgement and not ‘reacting’ • Use of ‘reflective groups’ to consider the impact of controlling interventions 	
	<i>Patient factors</i>		<ul style="list-style-type: none"> • Patients modify ‘problematic’ behaviour due to fear of being punished with medication
Social influences	<i>Formal/informal social support</i>	<ul style="list-style-type: none"> • Group reflection and knowledge sharing amongst staff can improve group cohesion, feelings of positivity and generate new approaches to de-escalation • Emotional communication between staff 	
	<i>Resistance to change</i>		<ul style="list-style-type: none"> • Staff with entrenched ways of working may be resistant to adopting new strategies

Environmental context	<i>Organisational: Ethos</i>	<ul style="list-style-type: none"> Underlying beliefs, assumptions and values of an organisation, e.g. focus on respect, safety and helping, rather than correcting Promotion of socialising b/w staff and patients 	<ul style="list-style-type: none"> Coercive intervention justified at an organisational level (e.g. 'legal', treatment as 'necessary')
	<i>Organisational: Procedures</i>	<ul style="list-style-type: none"> Provision of information Risk assessments Communication between stakeholders Care plans and PBS plans 	<ul style="list-style-type: none"> Prioritisation of administrative duties over patient engagement
	<i>Organisational: Staff support</i>	<ul style="list-style-type: none"> Debriefing and supervision Peer support (staff) 	<ul style="list-style-type: none"> Team conflict Lack of 'teamwork'
	<i>Resources: Staff</i>	<ul style="list-style-type: none"> Higher staffing levels Access to 1:1 time Balanced staffing; mix of skill, gender and experience Well-trained and experienced staff Continuity of staff across admissions 	<ul style="list-style-type: none"> Lack of staffing Poor staff-patient ratios 'Unavailable' staff C&R used as a preventative measure, when staff feel under pressure Bank/agency staff Staff unfamiliar with ward
	<i>Resources: Time</i>	<ul style="list-style-type: none"> Sufficient resources to offer time to patients (therapeutic relationship) 	<ul style="list-style-type: none"> Effective de-escalation techniques underused due to lack of staff time Administrative burden
	<i>Resources: Activities</i>	<ul style="list-style-type: none"> Activities can prevent conflict, and be used as a de-escalation strategy 	
	<i>Ward: Physical environment and ward design</i>	<ul style="list-style-type: none"> Home-like setting Unrestricted access for patients Sensory rooms 	<ul style="list-style-type: none"> Old buildings 'Not-fit-for-purpose' Locked wards
	<i>Ward: Therapeutic environment and patient milieu</i>	<ul style="list-style-type: none"> Grouping 'similar' patients (presentation/Dx) or restricting admissions based on diagnoses (query ethicality?) 	<ul style="list-style-type: none"> Involuntary admissions Complex presentations High acuity
	<i>Ward: Procedures and rules</i>		<ul style="list-style-type: none"> Rigid application of rules Lack of clarity/consistency
Social/professional role and identity	<i>Role</i>	<ul style="list-style-type: none"> Professional values Professionalism = Emotional control and calmness Nursing as a 'helping profession' 	<ul style="list-style-type: none"> Staff feeling undervalued by doctors Need for control Belief that nurses should be strict and patients should be respectful
	<i>Staff team</i>	<ul style="list-style-type: none"> A strong staff team, where staff feel they can rely on each other Good communication and a sense of 'community' 	<ul style="list-style-type: none"> Variation in adherence to care-plans and PBS plans
	<i>Risk</i>		<ul style="list-style-type: none"> A focus on minimising risk rather than building relationships Professional and legal concerns (record keeping, liability etc.) 'Covering my back' vs. providing support
Beliefs about capabilities	<i>Team factors</i>	<ul style="list-style-type: none"> Peer support (staff) Clinical supervision Length of time working together 	
	<i>Patient knowledge</i>	<ul style="list-style-type: none"> Knowledge of patients increases confidence and facilitates appropriate intervention 	
	<i>Formal training</i>	<ul style="list-style-type: none"> De-escalation training 	<ul style="list-style-type: none"> Poor or inadequate training Perceived lack of skill in managing particular presentations

			(e.g. dual-Dx)
Optimism	<i>Effectiveness</i>		<ul style="list-style-type: none"> • De-escalation perceived as ineffective • ‘Some situations cannot be controlled’ • Coercive measures as ‘inevitable’ • Some situations require nurses to ‘take control’ • Perception of high risk results in more restrictive practices
	<i>Patient factors</i>	<ul style="list-style-type: none"> • De-escalation seen as more feasible with specific patient groups (e.g. older people) 	<ul style="list-style-type: none"> • Staff particularly ‘negative’ about specific patients • When patients seen as ‘time-wasters’ or ‘attention seekers’, staff will not intervene • Coercion ‘necessary’ for some patients
Beliefs about consequences	<i>Risk, safety and ethical concerns</i>	<ul style="list-style-type: none"> • ‘On-the-spot’ risk assessment • Progression from low- to high-intensity intervention, based on level of risk 	<ul style="list-style-type: none"> • C&R justified on the basis of safety • Risk aversion • Duty of care supersedes patient right to autonomy
	<i>Intervention effectiveness</i>	<ul style="list-style-type: none"> • Non-intervention is often preferred • A focus of communication and understanding rather than control can lead to positive outcomes 	<ul style="list-style-type: none"> • De-escalation seen as putting staff safety at risk • C&R viewed as effective behaviour modification strategy • ‘Soft’ intervention ineffective in changing behaviour
	<i>Relationships</i>	<ul style="list-style-type: none"> • Staff aware that C&R can negatively impact therapeutic relationships 	<ul style="list-style-type: none"> • De-escalation undermines staff authority and power
Intention	<i>Alternatives to control and restraint</i>	<ul style="list-style-type: none"> • Focus on engagement, discussion and negotiation 	<ul style="list-style-type: none"> • Explosive incidents: staff perceive these as unpredictable, requiring a ‘strong’ approach
	<i>Control, restraint and containment</i>	<ul style="list-style-type: none"> • When necessary, aim to make as brief as possible 	<ul style="list-style-type: none"> • C&R in response to suicide risk • C&R balances safety, access and the physical and psychological needs of the patient • Uncertainty ref. method of intervention
	<i>Staff factors</i>	<ul style="list-style-type: none"> • Intention to remain calm • Intention respond with empathy 	<ul style="list-style-type: none"> • Emphasis on staff ‘power’ • ‘What the professional says is right’ • Convenience cf. best interest of patient
Goals	<i>Staff goals</i>	<ul style="list-style-type: none"> • A desire to resolve conflicts without confrontation, and maintain/build relationships 	<ul style="list-style-type: none"> • Varied or conflicting approaches to managing problematic behaviour inhibits the adoption of new ways of working
	<i>Organisational goals</i>	<ul style="list-style-type: none"> • Organisational support for use of de-escalation (cf. C&R) 	
Reinforcement	<i>Positive reinforcement</i>	<ul style="list-style-type: none"> • Positive comments from patients can support practice-change 	
Emotion	<i>Emotion, attribution and behavioural consequences</i>	<ul style="list-style-type: none"> • Behaviour attributed to ‘illness’ • Feeling ‘safe’ when confronted by conflict behaviour 	<ul style="list-style-type: none"> • Behaviour attributed to ‘person’ • Self-harm as a purposeful act, directed at others • Negativity, fear, powerlessness • Hypervigilance
	<i>Emotional support and self-management</i>	<ul style="list-style-type: none"> • Self-monitoring • Acknowledging difficult emotions • Debriefing • Informal support (‘letting off steam’) 	<ul style="list-style-type: none"> • Attempts to suppress emotions • Poor therapeutic response • Repeated exposure to self-harm

References

1. Beech B. Aggression prevention training for student nurses: Differential responses to training and the interaction between theory and practice. *Nurse Education in Practice*. 2008;8(2):94-102.
2. Beech B, Leather P. Evaluating a management of aggression unit for student nurses. *Journal of Advanced Nursing*. 2003;44(6):603-12.
3. Beech B. Sign of the times or the shape of things to come? A 3-day unit of instruction on 'aggression and violence in health settings for all students during pre-registration nurse training'. *Accident and Emergency Nursing*. 2001;9(204-211).
4. Biondo, J., 2017. De-escalation with dance/movement therapy: A program evaluation. *American Journal of Dance Therapy*, 39(2), pp.209-225.
5. Bjorkdahl A, Hansebo G, Palmstierna T. The influence of staff training on the violence prevention and management climate in psychiatric inpatient units. *Journal of Psychiatric & Mental Health Nursing*. 2013;20:396-404.
6. Bowers L, Brennan G, Flood C, Lipang M, Oladapo P. Preliminary outcomes of a trial to reduce conflict and containment on acute psychiatric wards: City Nurses. *Journal of Psychiatric & Mental Health Nursing*. 2006;13(2):165-72.
7. Bowers L, Flood C, Brennan G, Allan T. A replication study of the City nurse intervention: reducing conflict and containment on three acute psychiatric wards. *J Psychiatr Ment Health Nurs*. 2008;15(9):737-42.
8. Calabro K, Mackey TA, Williams S. Evaluation of training designed to prevent and manage patient violence. *Issues in Mental Health Nursing*. 2002;23(1):3-15.
9. Collins J. Nurses attitudes toward aggressive behavior following attendance at the prevention and management of aggressive behavior program *J Adv Nurs*. 1994;20(1):117-31.
10. Collins M. Collins, M. (2014). Attitudes concerning a program for managing violence at the Colorado Mental Health Institute (Doctoral dissertation) Colorado Springs: University of the Rockies.; 2014.
11. Carmel H, Hunter M. Compliance with training in managing assaultive behavior and injuries from inpatient violence. *Hospital and Community Psychiatry*. 1990;41(5):558-60.
12. Cowin L, Davies R, Estall G, Berlin T, Fitzgerald M, Hoot S. De-escalating aggression and violence in the mental health setting. *International Journal of Mental Health Nursing*. 2003;12(1):64-73.
13. Geoffrion S, Goncalves J, Giguère C, Guay S. Impact of a Program for the Management of Aggressive Behaviors on Seclusion and Restraint Use in Two High-Risk Units of a Mental Health Institute. *Psychiatric Quarterly*. 2018;89(1):95-102.
14. Gertz B. Training for prevention of assaultive behavior in a psychiatric setting. *Hospital and Community Psychiatry*. 1980;31(9):628-30.
15. Goodykoontz L, Herrick CA. Evaluation of an inservice education program regarding aggressive behavior on a psychiatric unit. *Journal of Continuing Education in Nursing*. 1990;21(3):129-33.
16. Grenyer BFS, Ilkiw-Lavalle O, Biro P, Middleby-Clements J, Comminos A, Coleman M. Safer at work: development and evaluation of an aggression and violence minimization program. *Australian and New Zealand Journal of Psychiatry*. 2004;38(10):804-10.
17. Hahn S, Needham I, Abderhalden C. The effect of a training course on mental health nurses' attitudes on the reasons of patient aggression and its management. *Journal of Psychiatric & Mental Health Nursing*. 2006;13(2):197-204.

18. Ilkiw-Lavalle O, Grenyer B, Graham L. Does prior training and staff occupation influence knowledge acquisition from an aggression management training program? *International Journal of Mental Health Nursing*. 2002;11(4):233-9.
19. Infantino JA, Musingo S-y. Assaults and injuries among staff with and without training in aggression control techniques. *Hospital and Community Psychiatry*. 1985;36(12):1312-4.
20. Jonikas J, Cook J, Rosen C, Laris A, Kim J. A program to reduce use of physical restraint in psychiatric inpatient facilities. *Psychiatric Services*. 2004;55(7):818-20.
21. Laker C, Gray R, Flach C. Case study evaluating the impact of de-escalation and physical intervention training. *Journal of Psychiatric & Mental Health Nursing*. 2010;17(3):222-8.
22. Lee S, Gray R, Gournay K. Comparing the outcomes of the application of C&R (general service) and SCIP in the management of disturbed behaviour in mental health care. *Journal of Mental Health*. 2012;21(3):307-17.
23. Martin KH. Improving staff safety through an aggression management program. *Archives of Psychiatric Nursing*. 1995;9(4):211-5.
24. Martinez A. Implementing a workplace violence simulation for undergraduate nursing students: a pilot study. *Journal of Psychosocial Nursing and Mental Health Services*. 2017;55(10):39-44.
25. McIntosh D. Testing an intervention to increase self-efficacy of staff in managing clients perceived as violent. PhD, University of Cincinnati, Nursing : Doctoral Program in Nursing. 2003.
26. McLaughlin S, Bonner G, Mboche C, Fairlie T. A pilot study to test an intervention for dealing with verbal aggression. *British Journal of Nursing*. 2010;19(8):489-94.
27. Moore D. The least restrictive continuum. *Institute for Nursing Newsletter*. 2010;6(3):5-6.
28. Nau J, Dassen T, Needham I, Halfens R. The development and testing of a training course in aggression for nursing students: a pre and post-test study. *Nurse Education Today*. 2009;29:196-207.
29. Nau J, Halfens R, Needham I, Dassen T. Student nurses' de-escalation of patient aggression: a pretest-posttest intervention study. *International Journal of Nursing Studies*. 2010;47(6):699-708.
30. Nau J, Dassen T, Needham I, Halfens R. Sensitivity, specificity and predictive value of Confidence in Managing Patient Aggression Scale on de-escalating behaviour. *J Psychiatr Ment Health Nurs*. 2011;Journal of Clinical Nursing(17-18):2584-6.
31. Needham I, Abderhalden C, Meer R, Dassen T, Haug H, Halfens R, et al. The effectiveness of two interventions in the management of patient violence in acute mental inpatient settings: Report on a pilot study. *Journal of Psychiatric & Mental Health Nursing*. 2004;11(5):595-601.
32. Needham I, Abderhalden C, Halfens R. The effect of a training course in aggression management on mental health nurses; perceptions of aggression: a cluster randomised controlled trial. *International Journal of Nursing Studies*. 2005;42(6):649-55.
33. Nijman HL, Merckelbach HL, Allertz WF, a Campo JM. Prevention of aggressive incidents on a closed psychiatric ward. *Psychiatric Services*. 1997;48(5):694-8.
34. Paterson B, Turnbull J, Aitken I. An evaluation of a training course in the short-term management of violence. *Nurse Education Today*. 1992;12(368-375).

35. Rice M, Helzel M, Varney G, Quinsey V. Crisis prevention and intervention training for psychiatric hospital staff. *American Journal of Community Psychology*. 1985;13(3):289-304.
36. Robinson T, Hills D, Kelly B. The evaluation of an online orientation to rural mental health practice in Australia. *Journal of Psychiatric & Mental Health Nursing*. 2011;18(7):629-36.
37. Sjostrom N, Eder DN, Malm U, Beskow J. Violence and its prediction at a psychiatric hospital. *European Psychiatry*. 2001;16:459-65.
38. Smoot S, Gonzales J. Cost-effective communication skills training for state hospital employees. *Psychiatric Services*. 1995;46(8):819-22.
39. Taylor KN, Sambrook S. CBT for Culture Change: Formulating Teams to Improve Patient Care. *Behavioural and Cognitive Psychotherapy*. 2012;40(4):496-503.
40. Thackrey M. Clinician confidence in coping with patient aggression: assessment and enhancement. *Professional Psychological Research and Practice*. 1987;18(1):57-60.
41. Whittington R, Wykes T. An evaluation of staff training in psychological techniques for the management of patient aggression. *Journal of Clinical Nursing*. 1996;5(4):257-61.
42. Wondrak RF, Dolan BM. Dealing with verbal abuse: evaluation of the efficacy of a workshop for student nurses. *Nurse Education Today*. 1992;12(2):108-15.